

OCI N.V. Investor Presentation

March 2017

OCI N.V. | Investment Highlights

Capacity Expansion Plan Nearing Completion	 Greenfield initiatives to boost current production capacity by 50% ⁽¹⁾ to 12.6 mtpa by end-2017 Iowa Fertilizer Company in final stage of start-up phase, Natgasoline on track for commissioning in Q4 2017
Strategic Locations with Strong Logistics Capabilities	 All plants are strategically located near end markets with advantageous distribution and logistics capabilities North African assets have freight time and cost advantage to Europe and Americas Strong centralized global distribution platform maximizes net-backs across assets and product portfolios
Superior Free Cash Flow Conversion	 New nature of facilities results in low maintenance capex Low effective tax rate
Price and Feedstock Advantage	 Highly efficient plants with access to cheap feedstock US and EU plants benefit from highest net-backs and premium pricing given strategic locations North African export plants benefit from low feedstock and freight costs to Europe and an import duty exemption
Favorable Market Dynamics	 Methanol and Fertilizer price rebound in Q4 2016 and into 2017 Continued recovery of prices due to structural drivers, such as reduced exports from China and Trinidad
Deleveraging Expected 2017 - 2018	 Step-up of operational cash flows and lower capex to result in strong improvement in FCF generation and rapid deleveraging Objective to achieve investment grade ratings by 2018



Overview



OCI NV | Global Positioning



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1. Capacities do not take ownership stakes into account. Ammonia is net sellable capacity, and includes OCIP ammonia. Downstream capacities cannot be achieved simultaneously. Fertilizers capacity includes 315kt of DEF capacity and 200kt of melamine capacity 2. Global methanol capacity adjusted for ownership stakes

Asset Overview | 6 Operating Facilities in 4 Countries and 2 Greenfield Projects



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Competitive position with access to low cost natural gas feedstock

Ramp-up of Production Capacity

Design Capacities ¹												Total
('000 metric tons)			Ammo	onia				Total Fertilizer				Fertilizer &
Plant	Country	Ownership ²	Gross	Net ³	Urea	UAN ⁴	CAN	For Sale	Methanol	Melamine ⁵	DEF	For Sale
Egyptian Fertilizers Company	Egypt	100%	800	-	1,550	-	-	1,550	-	-	-	1,550
Egypt Basic Industries Corp.	Egypt	60%	730	730	-	-	-	730	-	-	-	730
OCI Nitrogen	Netherlands	100%	1,150	350	-	350	1,450	2,150	-	200	-	2,350
Sorfert Algérie	Algeria	51%	1,600	800	1,260	-	-	2,060	-	-	-	2,060
OCI Beaumont ⁶	USA	80%	331	331	-	-	-	331	913	-	-	1,244
BioMCN ⁷	Netherlands	100%	-	-	-	-	-	-	440			440
2016 run-rate design capacity			4,611	2,211	2,810	350	1,450	6,821	1,353	200	-	8,374
lowa Fertilizer Company ⁸	USA	100%	875	195	420	1,505	-	2,120	-	-	315	2,435
Natgasoline LLC	USA	50%	-	-	-	-	-	-	1,750	-	-	1,750
Full design capacity			5,486	2,406	3,230	1,855	1,450	8,941	3,103	200	315	12,559

¹ Iowa Fertilizer Company and Natgasoline LLC volumes are estimates; ² Capacities in table not adjusted for OCl's stake in considered plant; ³ Net ammonia is remaining capacity after downstream products are produced; ⁴ Excludes EFC UAN swing capacity of 325 ktpa; OCI Nitrogen max. UAN capacity cannot be achieved when producing max. CAN capacity; ⁵ Split as 150 ktpa in Geleen and 50 ktpa in China (Chinese capacity does not account for 49% stake and exclusive right to off-take 90%); ⁶ OCI Beaumont debottlenecking initiative completed in April 2015; ⁷ Acquired June 2015 - does not include mothballed line of 430 ktpa; ⁸ IFCo expected capacities apart from net ammonia are maximum expected capacities and cannot all be achieved at the same time. 875 kt gross ammonia is based on 2,500 mtpd capacity



Global Distribution Network

Global trading platform capable of moving more than 2 mtpa creates additional volume security and room to grow market share



Greenfield Initiatives

Iowa Fertilizer Company (IFCo)

- IFCo in final stage of start-up phase:
 - Major milestones achieved end of December 2016 process gas and air introduced into front end of ammonia plant over the New Year
 - Utilities required for start-up are fully commissioned and have been transferred to IFCo's control
 - First product expected imminently



Natgasoline

- Commissioning: expected Q4 2017
- Overall progress: 78.1% complete as end-February 2017
- Engineering: Air Liquide's progress is approximately 99%
- Procurement: All proprietary & long lead equipment are on site
- Construction: Site preparation and piling work complete, piping and electrical activities well underway





Methanol and Fertilizers Price Rebound in Q4 2016 and Into 2017

Fertilizers

- Improved pricing environment, supply-demand balance has tightened with strong reduction in exports from China
- Demand growth expected to be 2-3% CAGR driven by population growth and need for food security
 - Limited supply growth post 2016 coupled with reduced traded volumes from key exporters (China, Trinidad) due to feedstock constraints and increasing production costs lend support to price recovery

370 320 US\$ / t or € / t 270 220 170 120 Jan-16 Feb-16 Mar-16 Apr-16 May-16 Jun-16 Jul-16 Aug-16 Sep-16 Oct-16 N ov-16 Dec-16 Mar-17 Jan-17 Feb-17 Urea Egypt (\$/t) Ammonia Black Sea (\$/t) UAN France (€/t) CAN Ger (€/t)

Methanol

- Improved pricing environment, supported by tight supplydemand balance
- Demand growth expected to be ~4% CAGR (excluding captive MTO/MTP) through 2020 driven by core derivatives, fuel applications, and MTO/MTP
 - Limited global supply additions of c. 10mt through 2019 if all projects are completed, of which Natgasoline is 1.75 mtpa and Chinese domestic capacity additions are c. 3-4mtpa and will be consumed domestically





Fertilizers | Expected Decline in Exports From Key Regions





- Tighter coal regulations, increasing production costs and significant shutdowns have adversely affected production rates and exports in China
 - Utilization rates have dropped significantly in 2016
 - 2016 Exports declined with 36% to 8.9mt
 - Further export declines expected in 2017 and 2018
- China Ministry of Environmental Protection (MEP) expected to cut fertilizer capacity across five regions.
 - Proposal would require all producers who fail to comply to permanently shut between November and February and other producers to reduce production to 50%. This is plan expected to impact 25-30% of China Urea capacity (c28mt)

- Limited access to natural gas has resulted in frequent curtailments as gas consumption growth has outpaced production
- Operating rates are expected to fall under 80% by 2020, impacted by a slow production recovery
- Reduced imports to the US as its domestic capacity comes on-stream
- As of 2015, Trinidadian production to reserve life had declined to 8.2 years

Deleveraging 2017 - 2018



Deleveraging:

- With the start-up of Iowa Fertilizer
 Company, Natgasoline already fully
 funded and no plans to initiate new
 projects over the next 18 to 24
 months, there are no further
 financing requirements for growth
 capex
- Starting 2017, all operational cash flows from step-up in product volumes and lower capex will be used to deleverage the balance sheet
- Objective to achieve investment grade ratings by 2018

Fertilizer Assets - Overview



Iowa Fertilizer Company





Iowa Fertilizer Company | Aerial View







Iowa Fertilizer Company

Summary Overview

- Iowa Fertilizer Company is a greenfield nitrogen fertilizer and industrial chemical production facility in start-up phase in Wever, IA
- Highly strategic location in the heart of the corn belt
- Capacity: Expected to produce 1.8 to 2.0 million metric tons of nitrogen fertilizer and diesel exhaust fluid (DEF)
- Plant utilizes state-of-the-art technology that has low gas consumption
- Technology: KBR Purifier (ammonia), Stamicarbon (urea solution) and Uhde (urea granulation and UAN)
- Completion Date: in final stage of start-up

Project Highlights

- Flexible Product Profile: Design capacities of 1.5 mt of UAN, 875 kt ammonia and 420 kt urea, in addition to 315 kt diesel exhaust fluid
- Midwest Premium over Gulf and Imports: Corn-belt premium on fertilizer prices and high replacement costs/barriers to entry
 - Logistics to go straight to the customer
- State-of-the-Art Technology: KBR technology allows for sizeable production above nameplate, with lower gas usage per ton of ammonia
- Opportunistic Natural Gas Supply Options. Access to low cost gas feedstock in North America - optionality to source natural gas feedstock from both southern and northern markets
- Rapidly Growing DEF Market. DEF can become important part of total production: demand growing strongly, all-year-round product and not correlated to agricultural markets

Project Location – Wever, IA





Iowa Fertilizer | Production Mix & Capacity



Site Location and Infrastructure



Infrastructure and Transportation

Location

- BNSF main-line railroad is western border of site
- Within ½ mile of 4 lane highway US-61
- 2 miles away from ANR's interstate pipeline (connection has been built)
- Within 4 miles of the Mississippi River

Storage & Transportation Capabilities

- Ammonia: Storage capacity of 110,000 tons (2 tanks), truck loading
- Urea: Storage capacity of 44,000 tons, truck loading
- UAN: Storage capacity of 132,000 tons (3 tanks), truck and rail loading
- DEF: Storage capacity ~900 tons, 2 bottom loading truck loading bays

Iowa Fertilizer Company - Favorable Location in US Midwest

Iowa Fertilizer Company Benefits from Proximity to Mid Corn Belt Nitrogen Demand

- The Mid Corn Belt has the highest demand for nitrogen fertilizers in the US
- Iowa consumes the largest amount of nitrogen fertilizers in the US, followed closely by Illinois



Highly competitive position as result of combination of location in Mid Corn Belt, product mix, and low gas prices

Sources: Integer and OC

Midwest Price Premium over US Gulf Price

Price premium for US Midwest FOB versus NOLA

- IFCo is positioned advantageously at the centre of the Mid Corn Belt and will have a substantial freight cost advantage over non-Midwest and imported products, increasing achievable netbacks
- Logistical and transport bottlenecks to Midwest corn market result in US\$ premium over US Gulf Coast prices
- High transportation costs coupled with import deficit also contribute to premium pricing (especially for products that require pressurizing, refrigeration or liquid storage)

IFCo - All product can be sold within short range



5-Year UAN Premium (~\$65 / st average for 2012-2016)



Close Location to Mid Corn Belt Nitrogen Demand





5-Year Ammonia Premium (~\$145 / st average for 2012-2016)

Tightening Global Supply-Demand Balance, US Expected to Remain Import Market

- New capacity additions peaking, both globally and in US, expected to result in significant tightening of supply-demand balance:
 - Majority of new nitrogen fertilizer expansions in the US announced since 2012 have been cancelled or delayed
 - Following start-up of new additions in 2016 and 2017, no committed expansions until 2020 in North America
 - Global supply additions expected to start declining significantly from H2 2017
- In addition, globally traded volumes from key export markets, including China, Trinidad and Ukraine, are at risk due to operational challenges: feedstock constraints and increasing production costs putting pressure on margins
- Global demand expected to grow 1.5-2.5% from 2015 2020, absorbing capacity additions
- The US imports more than half of nitrogen consumption:
 - In 2015, the US imported c.10 m nutrient short tons / c.18 m short tons of ammonia, urea and UAN
 - Deficit will narrow with upcoming project expansions, but will not disappear: US and US Midwest expected to remain net importer





North America Diesel Exhaust Fluid (DEF) Consumption



- DEF is 32.5% urea/67.5% water and is used to lower harmful vehicle exhaust emissions
- DEF consumption <u>continues to grow strongly</u> as following the introduction of EPA '10 standards, all new commercial diesel consuming vehicles now employ SCR technology
- The Gulf Coast and Midwest remain the largest markets for DEF in North America
- Non-seasonal, generally non-agricultural demand and pricing provides strong diversification for IFCo's urea production
- DEF prices at a premium to urea and other nitrogen products
- Given large water content logistical advantages play key role in market share

Fertilizer Assets: Europe and North Africa



OCI Nitrogen (Netherlands) | Highly Competitive Position in Europe

Key Highlights

World-class, well maintained and energy efficient production complex

Europe's second largest integrated nitrates fertilizer producer and the world's largest melamine producer.

Strategic location with strong distribution and logistics reach

Focus on value added products: benefits from nitrates pricing premium with no new CAN capacity coming on-stream

Competitive production costs due to attractive natural gas position



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Overview

- 1.15 mtpa gross ammonia, 1.45 mtpa calcium ammonium nitrate (CAN), 350 ktpa urea ammonium nitrate (UAN) and 200 ktpa melamine
- Located near NW Europe customer base:
 - Majority of sales in key EU6 nitrate markets
 - Highest netback close to plant advantage vs potential imports



North Africa | EFC and EBIC (Egypt)



Key Highlights

State-of-the-art, well maintained plants adjacent to each other

Competitively positioned on global cost curve

Egyptian Pound (EGP) fixed, variable and G&A cost benefits realized following EGP devaluation, in addition to reduction in EGP debt

Strategic location at the port of Ain Al Sokhna, Egypt's deepest port, with strong distribution and logistics reach

Resumption in run-rate gas supply in 2017 onwards due to LNG imports, significant gas discoveries in Egypt, and completion of EBIC jetty

Overview

- Egyptian Fertilizer Company (EFC)
 - 1.55 mtpa granular urea
 - 2 identical production lines, started up at 2000 and 2006 resp.
 - OCI ownership 100%
- Egypt Basic Industries Corporation (EBIC)
 - 0.73 mtpa ammonia
 - Started up 2009
 - OCI ownership 60%
 - FSRU for import of LNG docked at EBIC's jetty, temporarily restricting exports - expected to return to high utilization once construction of dedicated jetty finalized

EGP – USD Exchange Rate EGP/USD)



Plant Photos







EFC and EBIC | Upside Potential from Egyptian Operations

EFC natural gas supply improving: (c. 75% utilization rate in 2016 and 101% in both January and February 2017)

Egyptian government remains committed to maintaining natural gas supply through supplementing domestic production with LNG imports

- Egypt is importing 61 liquefied natural gas shipments in H1 2017 and 25 in H2 2017
- Egypt expects to produce 5 bcf/day of natural gas in 2016-17

Egypt to again become self-sufficient given significant gas discoveries in Egypt

- Significant natural gas discoveries in Egypt (particularly ENI's Zohr and BP's West Nile Delta) are expected to start production in 2017 BP in Q2 and Zohr by year-end
- Zohr alone could hold a potential of 30 tcf of lean gas in place, representing one of the world's largest natural gas finds, and ENI has committed to
 investing \$ 10 bn in the next 5 years to develop the field
 - As more fields come onstream, output is expected to increase to 6.8 bcf/day in 2018-19
- Egyptian Minister of Petroleum confirmed in February 2017 that Egypt expects to be fully self-sufficient in gas production within the next two years



"Eni SpA will start producing from the giant Zohr natural gas field off Egypt's Mediterranean coast by the end of 2017 and plans to invest \$10 billion in Egypt over the next five years."

- Chief Executive Officer Claudio Descalzi at a conference on 14 Feb 2017

"In 2016-17 [BP is] investing more money in Egypt than any country in the world, so this is important for us, we have confidence in the government."

- Chief Executive Officer Bob Dudley at a conference on 14 Feb 2017





North Africa | Sorfert Algérie Overview



Key Highlights

Recently commissioned, state-of-the-art plant

One of lowest cost producers in the world - benefits from competitive long-term gas contract and tax-exempt status resulting in high FCF generation

Algerian Dinar (DZD) fixed, variable and G&A cost benefits realized following DZD devaluation, in addition to significant deleveraging of DZD debt

Strategic location with with easy port access and advantageous access to key imports markets in Europe and South America

Overview

- 1.26 mtpa urea and 1.8 mtpa gross ammonia export-focused production complex in Algeria
- New facility, started up at end-2013
- OCI ownership 51%, Sonatrach 49%

Algerian Dinar (DZD) vs US\$ Exchange Rate







Methanol Assets - Overview



Market Overview



Methanol | Robust and Growing Global Market

- Methanol, also known as methyl alcohol or wood alcohol is the simplest of all alcohols
- With its diversity of applications from paints and plastics, furniture and carpeting, car parts and windshield wash fluid methanol is one of the world's most widely used industrial chemicals
 - Global demand in 2015 was roughly 87 million tons with 45% attributed to GDP-linked consumer and industrial products, while 35% is from fuel/energy related uses, and 20% is from methanol to olefins ("MTO") / coal to olefins ("CTO")
 - Historical demand has been robust and is forecasted to remain so in the long term with China at the forefront





China Leading Forecasted Industry Growth

2015 Global Methanol Demand by Derivative



Note: Total demand = 87 million metric tons

Methanol | Chinese MTO Changing Global Methanol Demand Landscape



World Demand Growth (2011 -2025E)

- Methanol demand is forecasted to grow at an annual rate of 9.3% from 2016-2020
- China is the world's largest producer of MTO and in 2015, MTO accounted for almost 18% of the country's merchant methanol demand
- MTO/MTP is poised to drive methanol demand, but affordability in current global crude oil environment remains key

Methanol | Significant Growth from Fuel Applications & MTO/MTP



Source: Argus JJ&A

Methanol | Attractive Domestic Market



- In 2015, the U.S. imported approximately 3.7 million metric tons of methanol to meet its supply deficit (57% of consumption)
- The U.S. sources a majority of its imports from Trinidad, which is currently facing a natural gas supply deficit
 - Structural shortages in natural gas reserves have led to government rationing
 - Natural gas contracts for several major producers are expiring over the coming years and will need to be re-negotiated
- U.S. methanol consumption is expected to increase at a CAGR of 2.4% between 2016 and 2020, driven by GDP

The majority of U.S. methanol demand is currently supplied by imports



Methanol Assets



OCI Partners | Overview



Facility Overview

- OCI's facility near Beaumont, TX ("OCI Beaumont") is an integrated methanol and ammonia facility strategically located on the Texas Gulf Coast
- OCI N.V. acquired the Beaumont plant from Eastman Chemical Company in May 2011. Previously the Beaumont plant was owned by Terra Industries and DuPont, and was shut down from 2004 until OCI's acquisition in 2011
- Following a comprehensive upgrade, methanol and ammonia production commenced in July 2012 and December 2011, respectively
- Production capacity increased by 25% following completion of a debottlenecking project both lines restarted in Q2 2015

Capacity					
Product	Current Produ	Product Storage Capacity			
	Metric Tons/ Day	Metric Tons/ Year	Metric Tons		
Methanol	2,500	912,500	42,000 (two tanks)		
Ammonia	907	331,000	33,000 (two tanks)		



natgaso()ine

Natgasoline | Greenfield Scheduled for Completion in 2017

Natgasoline LLC Overview

- World scale greenfield methanol production complex currently under development, located in Beaumont, Texas
- Expected to produce approximately 1.75 million metric tons of methanol per year
- Well positioned in the US Gulf Coast to take advantage of the growing demand for methanol, with ease of access to domestic US demand as well as to international markets including Europe and Asia
- Air Liquide Global E&C Solutions is supplying proven Lurgi MegaMethanol® process technology
- Natgasoline will benefit from operational expertise of its sponsors CEL and OCI both are global leaders in methanol and related petrochemical production





Natgasoline | Strategic Partnership with Consolidated Energy

50% Strategic Partner:

 In April 2016, OCI and CEL entered into definitive agreements for an investment by CEL in a 50% stake in Natgasoline in participation with OCI

CEL adds expertise across the value chain:

- One of the world's largest merchant producers of methanol based on capacity; currently sells ~4.1 mtpa of methanol
- Largest marketer of methanol in North America and 2nd largest globally
- Large distribution network (including a dedicated fleet of 11 ocean-going vessels)
- Vast methanol EPC experience: built more than 10 plants with a total of \$3.2 billion investment over past 15 years





Sample of CEL Methanol Tankers

1) Represents 100% of methanol capacity at OCI Beaumont and includes Natgasoline capacity.



Natgasoline | Aerial Site





BioMCN (Netherlands) | Unlocking Strategic Value

BioMCN Overview

- OCI acquired BioMCN in June 2015 for EUR 15M
- BioMCN is one of Europe's largest methanol producers and a pioneer in bio-methanol
- Consists of two plants, of which one operational (440 ktpa) and one mothballed (430 ktpa)
- The plant site is located at the Chemical Park Delfzijl, The Netherlands, is connected to the national natural gas grid and has easy logistical access to major European end markets via road, rail, barge and sea freight
- BioMCN sources bio-gas from waste digestion plants through the Dutch national gas grid by purchasing bio-gas certificates to label methanol as bio-methanol
- OCI is studying the potential to restart the second methanol production line at BioMCN, which is currently mothballed.

Strategic Location in The Netherlands





Strategic Value

- Low investment cost for entry into European market, 15 20% market share
- Methanol consumption in Western Europe is more than 7 mtpa, of which more than 5 mtpa is imported
- Deficit expected to continue to increase for foreseeable future.
- Entry into the bio-methanol market
- Weaker European natural gas market lowers future feedstock costs further strengthening BioMCN's competitiveness

OCI N.V. History



Company History

	1950 - Present	Construction	 Established in the 1950s by Onsi Sawiris as a construction contractor in Egypt Developed into a leading industry player across the Middle East, Asia, USA and Europe
	1996 - 2007	Cement Build-Up	 Developed cement group from a single production line in Egypt with capacity of 1.5 mtpa to become a top 10 worldwide producer by 2007 Portfolio comprised an emerging market-wide platform of nearly 44 mtpa spanning 12 countries
	1999	IPO	 Floated on the Egyptian Exchange in 1999 at a value of c. \$ 600 m
	2007	Cement Divestment	 Divested the cement business to Lafarge at an EV of \$ 15 bn Distributed \$ 11 bn in cash dividends and retained \$ 2 bn which was seed money for fertilizer initiatives
	2008- Present	Natural Gas Based Products	 Purchased EFC, increased its stake in EBIC to 60%, and started greenfield construction in Algeria Acquired Royal DSM N.V.'s Agro & Melamine businesses in 2010 Acquired and rehabilitated OCI Beaumont in 2011 and listed OCI Partners in October 2013 Started construction of IFCo, a c. 2mtpa production complex in Iowa, USA in November 2012 Established Natgasoline that will construct a world scale greenfield methanol plant in Beaumont, Texas
	2013 - 2014	Creation of OCI N.V.	 OCI N.V. lists on the NYSE Euronext Amsterdam and acquires OCI S.A.E. (former parent listed in Egypt) Started production at Sorfert in Algeria in August 2013
	2015 - 2016	Transformation	 Orascom Construction demerged: \$ 1.4 bn repayment of capital to OCI N.V. shareholders OCI N.V. becomes pure-play natural gas-based fertilizer & chemicals company Natgasoline: CEL becomes 50% strategic partner
OCI			

Listing Information



Listing Information

- Headquartered in Amsterdam, The Netherlands
- Trading on Euronext Amsterdam since 25 January 2013 (Euronext: OCI)
- Number of shares: 210,306,101
- Demerger of Construction business effective 9 March 2015:
 - \$ 1.4 bn repayment of capital to OCI N.V. shareholders, equivalent to c.EUR 6 per share
- Options trading: Euronext introduced options on OCI N.V. shares as of 13 December 2013
- OCI Partners: listed 21.7% of the Master Limited Partnership (MLP) on NYSE on 4 October 2013
 - Following capital contributions in exchange for common units in 2014 and 2015, OCI N.V. owns 79.88%

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